

INTEGRATED DEFENSE PLANNING SYSTEM OPTIMIZATION: COSTS DIRECTIVE – INSTRUMENT FOR INSURRING THE CONNECTION BETWEEN THE COSTS OF THE PROGRAMMING PHASE WITH THAT OF BUDGETING

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Abstract: *In order to modernize the military, defense transformation efforts through the introduction of modern resource management systems for defense are embedded in a broader context, of adopting more efficient management practices / procedures for improving the financial, strategic planning and budgeting systems and for making a better correlation between performance and results.*

Defense planning in most NATO countries is done through the PPBES system similar with the one developed and implemented in Romania. The implementation of PPBES in Romania ensures interoperability with Euro-Atlantic structures, facilitating Romania's performance evaluation process in the field of national security and its actual ability to participate in the Alliance specific tasks.

Then 12 years after the resources management for the Ministry of Defense was set up, based on the PPBES, some elements for its improvement are needed.

Keywords: *challenges for the military, expenditure estimation, types of budget, cost-effectiveness.*

This article will examine the need and requirements of defense transformation process from the point of view of both the demands imposed by the national security environment and the operational requirements imposed by the NATO and EU membership on the integrated management of defense.

1. Integrated Defense Planning System

1.1. Current state

The main challenges of the military body, which greatly influences the activity of the military activity, are:

* Romanian Intelligence Service.